

Hearing Date and Time: 11:00 a.m.¹ on December 17, 2024
Objection Deadline: 4:00 p.m. on December 10, 2024

DAVIS POLK & WARDWELL LLP

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Proposed Counsel to the Debtors and Debtors in Possession

**UNITED STATES BANKRUPTCY COURT
SOUTHERN DISTRICT OF NEW YORK**

In re:

SPIRIT AIRLINES, INC., *et al.*,

Debtors.²

Chapter 11

Case No. 24-11988 (SHL)

Jointly Administered

**NOTICE OF HEARING ON APPLICATION OF THE DEBTORS FOR ENTRY
OF AN ORDER AUTHORIZING THE EMPLOYMENT AND RETENTION OF
DAVIS POLK & WARDWELL LLP AS ATTORNEYS FOR THE DEBTORS
NUNC PRO TUNC TO THE PETITION DATE**

PLEASE TAKE NOTICE that, on December 3, 2024, the above-captioned debtors and debtors in possession (the “**Debtors**”) filed the *Application of the Debtors for Authority to Employ and Retain Davis Polk & Wardwell LLP as Attorneys for the Debtors Nunc Pro Tunc to the Petition Date* (the “**Application**”).

PLEASE TAKE FURTHER NOTICE that a hearing (the “**Hearing**”) has been scheduled for **11:00 a.m. on December 17, 2024**, before the Honorable Sean H. Lane, United States Bankruptcy Judge, in the United States Bankruptcy Court for the Southern District of New York (the “**Court**”), to consider the relief requested in the Application.

PLEASE TAKE FURTHER NOTICE that the Hearing will be conducted via Zoom for Government. Parties wishing to appear at or attend the Hearing (whether “live” or “listen only”)

¹ All times herein are expressed in prevailing Eastern Time.

² The Debtors’ names and last four digits of their respective employer identification numbers are as follows: Spirit Airlines, Inc. (7023); Spirit Finance Cayman 1 Ltd. (7020); Spirit Finance Cayman 2 Ltd. (7362); Spirit IP Cayman Ltd. (4732); and Spirit Loyalty Cayman Ltd. (4752). The Debtors’ mailing address is 1731 Radiant Drive, Dania Beach, FL 33004.

are required to register their appearance at <https://ecf.nysb.uscourts.gov/cgi-bin/nysbAppearances.pl> by **4:00 p.m. on December 16, 2024**. Instructions and additional information about the Court's remote attendance procedures can be found at <https://www.nysb.uscourts.gov/ecourt-appearances>. The Court will circulate by email the Zoom link to the Hearing to those parties who properly made an electronic appearance prior to the Hearing.

PLEASE TAKE FURTHER NOTICE that the Hearing may be continued or adjourned from time to time by an announcement of the adjourned date or dates at the Hearing or a later hearing or by filing a notice with the Court.

PLEASE TAKE FURTHER NOTICE that responses or objections to the relief requested at the Hearing shall be (a) in writing, in English, and in text-searchable format, (b) filed with the Court electronically, and (c) served on the Debtors and the Notice Parties (as defined in the Motion) so as to be received no later than **4:00 p.m. on December 10, 2024** (the “**Objection Deadline**”), in each case, in accordance with the Federal Rules of Bankruptcy Procedure (the “**Bankruptcy Rules**”), the Local Bankruptcy Rules for the Southern District of New York (the “**Local Rules**”), and the Court’s Chambers’ Rules (available at <https://www.nysb.uscourts.gov/content/judge-sean-h-lane>), to the extent applicable.

PLEASE TAKE FURTHER NOTICE that all objecting parties are required to attend the Hearing, and failure to appear may result in relief being granted upon default.

PLEASE TAKE FURTHER NOTICE that, if no responses or objections are timely filed and served with respect to the Application, the Debtors may, on or after the Objection Deadline, submit to the Court an order, substantially in the form of the proposed order attached to the Application, under certification of counsel or certification of no objection, which order may be entered by the Court without further notice or opportunity to be heard.

PLEASE TAKE FURTHER NOTICE that copies of the Application and any other document filed publicly in the above-captioned proceedings are available free of charge at <https://dm.epiq11.com/SpiritGoForward>.

Dated: December 3, 2024
New York, New York

DAVIS POLK & WARDWELL LLP

By: /s/ Darren S. Klein
450 Lexington Avenue
New York, NY 10017
Tel.: (212) 450-4000
Marshall S. Huebner
Darren S. Klein
Christopher S. Robertson
Moshe Melcer

Proposed Counsel to the Debtors and Debtors in Possession

UNITED STATES BANKRUPTCY COURT
SOUTHERN DISTRICT OF NEW YORK

In re:
SPIRIT AIRLINES, INC., et al.,
Debtors.³

Chapter 11
Case No. 24-11988 (SHL)
(Jointly Administered)
Hearing Date:
December 17, 2024 at 11:00 a.m.
Objection Deadline:
December 10, 2024 at 4:00 p.m.

**APPLICATION OF THE DEBTORS FOR AUTHORITY TO
EMPLOY AND RETAIN DAVIS POLK & WARDWELL LLP AS
ATTORNEYS FOR THE DEBTORS NUNC PRO TUNC TO THE PETITION DATE**

Spirit Airlines, Inc. (“**Spirit Parent**”)⁴ and its subsidiaries (collectively, the “**Cayman Subsidiaries**” and, together with Spirit Parent, the “**Debtors**,” “**Spirit**,” or the “**Company**”) that are debtors and debtors in possession in the above-captioned chapter 11 cases (the “**Chapter 11 Cases**”), hereby submit this *Application of the Debtors for Authority to Employ and Retain Davis Polk & Wardwell LLP as Attorneys for the Debtors Nunc Pro Tunc to the Petition Date* (this “**Application**”). This Application is supported by the (a) *Declaration of Marshall S. Huebner in Support of the Application of the Debtors for Authority to Employ and Retain Davis Polk & Wardwell LLP as Attorneys for the Debtors Nunc Pro Tunc to the Petition Date* (the “**Huebner Declaration**”) and (b) *Declaration of Fred Cromer in Support of the Application of the Debtors for Authority to Employ and Retain Davis Polk & Wardwell LLP as Attorneys for the Debtors Nunc Pro Tunc to the Petition Date* (the “**Cromer Declaration**”), attached hereto as **Exhibit A**.

³ The debtors and debtors in possession in these chapter 11 cases, along with the last four digits of their respective employer identification numbers, are as follows: Spirit Airlines, Inc. (7023), Spirit Finance Cayman 1, Ltd. (7020), Spirit Finance Cayman 2, Ltd. (7362), Spirit IP Cayman Ltd. (4732), and Spirit Loyalty Cayman Ltd. (4752). The Debtors’ mailing address is 1731 Radiant Drive, Dania Beach, FL 33004.

⁴ Capitalized terms used but not immediately or otherwise defined herein shall have the meanings ascribed to them elsewhere herein or in the *Declaration of Fred Cromer in Support of the Chapter 11 Proceedings and First Day Pleadings* [ECF No. 2] (the “**First Day Declaration**”).

and **Exhibit B**, respectively, and incorporated herein by reference. In further support of this Application, the Debtors respectfully state as follows:

Relief Requested

1. By this Application, and pursuant to section 327(a) of title 11 of the United States Code (the “**Bankruptcy Code**”), rules 2014(a) and 2016(b) of the Federal Rules of Bankruptcy Procedure (the “**Bankruptcy Rules**”), and rules 2014-1 and 2016-1 of the Local Rules for the United States Bankruptcy Court for the Southern District of New York (the “**Local Rules**”), the Debtors seek entry of an order, substantially in the form attached hereto as **Exhibit C** (the “**Proposed Order**”), authorizing the Debtors to employ and retain Davis Polk & Wardwell LLP (“**Davis Polk**”) as their restructuring counsel *nunc pro tunc* to the Petition Date (as defined below) to perform the legal services that will be required during the Chapter 11 Cases. The Debtors request that the Court (as defined below) approve the employment and retention of Davis Polk under the terms and conditions set forth in this Application, as more fully described in the Huebner Declaration and the Cromer Declaration.⁵

Jurisdiction and Venue

2. The United States Bankruptcy Court for the Southern District of New York (the “Court”) has jurisdiction over this Motion pursuant to 28 U.S.C. §§ 157 and 1334 and the *Amended Standing Order of Reference M-431*, dated January 31, 2012 (Preska, C.J.).

3. This matter is a core proceeding within the meaning of 28 U.S.C. § 157(b). The Debtors confirm their consent to the entry of a final order by the Court in connection with this

⁵ The Debtor is also seeking Court authority to employ and retain (i) Debevoise & Plimpton LLP (“**Debevoise**”) as fleet counsel and (ii) Morris, Nichols, Arnsht & Tunnell LLP (“**Morris Nichols**”) as conflicts counsel, each in connection with the Chapter 11 Cases. It is intended that the services of Debevoise and Morris Nichols shall complement and not duplicate the services to be rendered by Davis Polk. The Debtors, Davis Polk, Debevoise and Morris Nichols are mindful of the need to avoid duplication of services and appropriate procedures will be implemented to ensure that there is no such duplication.

Motion. Venue of the Chapter 11 Cases and related proceedings is proper in this district pursuant to 28 U.S.C. §§ 1408 and 1409.

Background

4. On November 18, 2024, Debtor Spirit Airlines, Inc. filed a voluntary petition for relief under chapter 11 of the Bankruptcy Code. On November 25, 2024, Spirit Airlines, Inc.’s subsidiaries filed voluntary petitions for relief under chapter 11 of the Bankruptcy Code.⁶ The Debtors remain in possession of their property and continue to operate and manage their businesses as debtors in possession pursuant to sections 1107(a) and 1108 of the Bankruptcy Code. The Chapter 11 Cases are being jointly administered for procedural purposes only pursuant to Bankruptcy Rule 1015(b), as ordered by the Court [ECF No. 121].

5. On November 29, 2024, the United States Trustee for the Southern District of New York (the “**U.S. Trustee**”) appointed an Official Committee of Unsecured Creditors (the “**Committee**”) pursuant to section 1102 of the Bankruptcy Code [ECF No. 133]. No request has been made for the appointment of a trustee or examiner.

6. Spirit is a leading commercial airline committed to delivering value to its guests by offering an enhanced travel experience with flexible, affordable options. Spirit employs over 21,000 direct employees and independent contractors, and serves destinations throughout the United States, Latin America, and the Caribbean with one of the youngest and most fuel-efficient fleets in the United States.

7. Spirit commenced the Chapter 11 Cases to implement a comprehensive financial restructuring that, once effectuated, will eliminate approximately \$800 million of prepetition

⁶ As used herein, “**Petition Date**” refers to the date of commencement of the Chapter 11 Cases with respect to the applicable Debtor.

funded debt and provide the company with \$350 million of new equity capital upon emergence. The terms of the proposed restructuring are set forth in a restructuring support agreement (the “RSA”) among Spirit and the Consenting Stakeholders who, as of November 26, 2024, collectively hold approximately 95% of the debt to be restructured under the Plan, and over two thirds in amount of each of the Voting Classes. This deleveraging and recapitalization is designed to increase Spirit’s financial flexibility and fuel the Company’s ongoing initiatives to provide its Guests with enhanced travel experiences and greater value. Importantly, the transactions memorialized in the RSA contemplate that Allowed Priority Claims and General Unsecured Claims against the Debtors will be paid in full or otherwise remain unimpaired (*i.e.*, “ride through” the Chapter 11 Cases). The Debtors filed the Plan [ECF No. 113] and Disclosure Statement [ECF No. 114] on November 26, 2024.

8. Additional information about the events leading up to the Petition Date, the RSA, and the Debtors’ businesses, affairs, capital structure, and prepetition indebtedness can be found in the First Day Declaration.

Davis Polk’s Qualifications

9. The Debtors selected Davis Polk as its restructuring counsel because of the firm’s extensive experience and knowledge in bankruptcy and restructuring work, as well as in broader corporate transactional and litigation work. Davis Polk has been actively involved in a wide variety of major chapter 11 cases, including: *In re Big Lots, Inc., et al.*, No. 24-11967 (JKS) (Bankr. D. Del. Sept. 9, 2024); *In re Wheel Pros, LLC*, No. 24-11939 (JTD) (Bankr. D. Del. Sept. 8, 2024); *In re Lumio Holdings, Inc.*, No. 24-11916 (JKS) (Bankr. D. Del. Sept. 3, 2024); *In re AIO US, Inc.*, No. 24-11836 (CTG) (Bankr. D. Del. Aug. 12, 2024); *In re Fisker Inc.*, No. 24-11390 (TMH) (Bankr. D. Del. June 17, 2024); *In re ConvergeOne Holdings, Inc.*, No. 24-90194 (CML) (Bankr.

S.D. Tex. Apr. 4, 2024); *In re Airspan Networks Holdings Inc.*, No. 24-10621 (TMH) (Bankr. D. Del. Mar. 31, 2024); *In re Enviva Inc.*, No. 24-10453 (BFK) (Bankr. E.D. Va. Mar. 12, 2024); *In re Hornblower Holdings LLC*, No. 24-90061 (MI) (Bankr. S.D. Tex. Feb. 21, 2024); *In re WeWork Inc.*, No. 23-19865 (JKS) (Bankr. D.N.J. Nov. 6, 2023); *In re Air Methods Corp.*, No. 23-90886 (MI) (Bankr. S.D. Tex. Oct. 24, 2023); *In re Instant Brands Acquisition Holdings Inc.*, No. 23-90716 (DRJ) (Bankr. S.D. Tex. June 12, 2023); *In re Wesco Aircraft Holdings, Inc. (Incora)*, No. 23-90611 (MI) (Bankr. S.D. Tex. June 1, 2023); *In re Diebold Holding Co., LLC*, No. 23-90602 (DRJ) (Bankr. S.D. Tex., June 1, 2023); *In re Monitronics Int'l, Inc.*, No. 23-90332 (CML) (Bankr. S.D. Tex. May 15, 2023); *In re Envision Healthcare Corp.*, No. 23-90243 (CML) (Bankr. S.D. Tex. May 15, 2023); *In re Bed Bath & Beyond Inc.*, No. 23-13359 (VFP) (Bankr. D.N.J. Apr. 23, 2023); *In re Virgin Orbit Holdings, Inc.*, No. 23-10405 (KBO) (Bankr. D. Del. Apr. 4, 2023); *In re Invacare Corp.*, No. 23-90068 (CML) (Bankr. S.D. Tex. Jan. 31, 2023); *In re Party City Holdco Inc.*, No. 23-90005 (DRJ) (Bankr. S.D. Tex. Jan. 17, 2023); *In re Phoenix Servs. Topco, LLC*, No. 22-10906 (MFW) (Bankr. D. Del. Sept. 27, 2022); *In re Cineworld Grp. plc*, No. 22-90168 (MI) (Bankr. S.D. Tex. Sept. 7, 2022); *In re Lumileds Holding BV*, No. 22-11155 (LGB) (Bankr. S.D.N.Y. Aug. 29, 2022); *In re Celsius Net., LLC*, No. 22-10964 (MG) (Bankr. S.D.N.Y. July 13, 2022); *In re Revlon, Inc.*, No. 22-10760 (DSJ) (Bankr. S.D.N.Y. June 15, 2022); *In re Talen Energy Supp., LLC*, No. 22-90054 (MI) (Bankr. S.D. Tex. May 9, 2022); *In re Ector Cnty. Energy Ctr., LLC*, No. 22-10320 (JTD) (Bankr. D. Del. Apr. 11, 2022); *In re Ruby Pipeline, LLC*, No. 22-10278 (CTG) (Bankr. D. Del. Mar. 31, 2022); and *In re Tilden Marcellus, LLC*, No. 22-20212 (GLT) (Bankr. W.D. Pa. Feb. 4, 2022); *In re Grupo Aeromexico, S.A.B. de C.V.*, No. 20-11563 (JPM) (Bankr. S.D.N.Y. June 30, 2020); *In re LATAM Airlines Group, S.A.*, No. 20-11254 (JLG) (Bankr.

S.D.N.Y. May 26, 2020); and *In re Purdue Pharma L.P.*, No. 19-23649 (SHL) (Bankr. S.D.N.Y. Sept. 15, 2019).

10. Davis Polk is intimately familiar with the Debtors' businesses and financial affairs and is well-qualified to provide the services required by the Debtors in the Chapter 11 Cases. Davis Polk has advised the Debtors on various matters since March 2020. Davis Polk, along with Debevoise and Morris Nichols, as proposed legal counsel, Perella Weinberg Partners ("PWP"), as proposed investment banker, Alvarez & Marsal North America, LLC ("A&M"), as proposed financial and compensation advisor, Epiq Corporate Restructuring, LLC ("Epiq"), as claims and noticing agent, and the Debtors, has been primarily responsible for the Debtors' preparations for the Chapter 11 Cases. Accordingly, Davis Polk has significant relevant experience with the Debtors to deal effectively and efficiently with the primary legal issues likely to arise in the Chapter 11 Cases.

11. The Debtors believe that Davis Polk—which also has decades of airline experience—is both well-qualified and uniquely able to represent it in the Chapter 11 Cases in an efficient and effective manner. Were the Debtors required to retain restructuring counsel other than Davis Polk in connection with the prosecution of its Chapter 11 Cases, the Debtors, their estates, and all parties in interest would be unduly and materially prejudiced, including by the time and substantial expense necessary to enable other counsel to become familiar with the Debtors' businesses, operations, and restructuring needs. The Debtors therefore request that the Court authorize Davis Polk to represent them.

Scope of Services

12. The services of Davis Polk are appropriate and necessary to enable the Debtors to execute their duties faithfully and to implement their restructuring. Subject to further order of the Court, the Debtors propose to employ Davis Polk to render such legal services as may be requested by the Debtors and able to be performed by Davis Polk, including, without limitation:

- (a) preparing, on behalf of the Debtors all necessary or appropriate motions, applications, objections, replies, answers, orders, reports, and other papers in connection with the administration of the Debtors' estates;
- (b) counseling the Debtors with regard to their rights and obligations as debtor in possession and their powers and duties in the continued management and operation of their businesses and properties;
- (c) providing advice, representation, and preparation of necessary documentation and pleadings and taking all necessary or appropriate actions in connection with debt restructuring, statutory bankruptcy issues, post-petition financing, strategic transactions, securities laws, and real estate, environmental, intellectual property, employee benefits, business and commercial litigation, and corporate and tax matters;
- (d) taking all necessary or appropriate actions to protect and preserve the Debtors' estates, including the prosecution of actions on the Debtors' behalf, the defense of any actions commenced against the Debtors, the negotiation of disputes in which the Debtors are involved, and the preparation of objections to claims filed against the Debtors' estates;
- (e) taking all necessary or appropriate actions in connection with any chapter 11 plan, any related disclosure statement, and all related documents and such further actions as may be required in connection with the administration of the Debtors' estates; and
- (f) acting as general restructuring counsel for the Debtors and performing all other necessary or appropriate legal services in connection with the Chapter 11 Cases.

Compensation

13. For the services rendered by Davis Polk, the Debtors propose to pay Davis Polk the applicable rates for timekeepers on this matter set forth in the Huebner Declaration and to reimburse Davis Polk according to its customary reimbursement policies, and the Debtors

respectfully submit that such rates and policies are reasonable. Davis Polk typically adjusts its rates on or around January 1 each year.

14. As set forth in the Huebner Declaration, in the 90 days prior to the Petition Date, the Debtors provided Davis Polk with advance payments to establish a retainer totaling \$9,609,448.13 (excluding advance payments towards and to replenish a retainer) (the “**Retainer**”). Additionally, Davis Polk submitted invoices to the Debtors, applied the Retainer towards Davis Polk’s invoiced services and fees, and subsequently sought and received replenishment of the Retainer by the Debtors. As of the Petition Date, the Debtors do not owe any amount to Davis Polk on account of legal services rendered prior to the Petition Date. The remaining Retainer will be held by Davis Polk as security throughout the Chapter 11 Cases.

15. The Debtors understand that, in connection with the reimbursement of reasonable and necessary expenses, it is Davis Polk’s policy to charge its clients for certain expenses incurred in connection with providing certain client services, including, among others, travel, meals, lodging, photocopying, postage, vendor charges, delivery services, and other expenses incurred in providing professional services.

16. Davis Polk will be required to apply for compensation for professional services rendered and reimbursement of expenses incurred in connection with the Chapter 11 Cases in compliance with sections 330 and 331 of the Bankruptcy Code, the applicable provisions of the Bankruptcy Rules and Local Rules, and any other applicable procedures and orders of the Court. The Debtors understand that Davis Polk intends to make reasonable and appropriate efforts to comply with the requests of the Office of the United States Trustee for the Southern District of New York (the “**U.S. Trustee**”) for information and additional disclosures as set forth in the *Guidelines for Reviewing Applications for Compensation and Reimbursement of Expenses Filed*

Under 11 U.S.C. § 330 by Attorneys in Larger Chapter 11 Cases, effective as of November 1, 2013 (the “**UST Guidelines**”), in connection with any fee applications to be filed by Davis Polk in the Chapter 11 Cases.

Davis Polk’s Disinterestedness

17. The Debtors have reviewed the Huebner Declaration and believe that Davis Polk and its professionals (a) are “disinterested” as that term is defined in section 101(14) of the Bankruptcy Code, as modified by section 1107(b) of the Bankruptcy Code, and, as required by section 327(a) and referenced by section 328(c) of the Bankruptcy Code, neither hold nor represent any interest adverse to the Debtors or their estates and (b) except as disclosed in the Huebner Declaration, have no disabling connection to the Debtors, their significant creditors, or certain other potential parties in interest whose names were supplied to Davis Polk by the Debtors.

18. Davis Polk has informed the Debtors that it will review its files periodically during the pendency of the Chapter 11 Cases to ensure that no disqualifying circumstances have arisen and that, if any new facts or relationships that Davis Polk believes should be disclosed to the Court and the parties in interest in the Chapter 11 Cases are discovered, Davis Polk will file a supplemental disclosure with the Court and serve such supplemental disclosure on the U.S. Trustee.

Supporting Authority

19. The Debtors seek retention of Davis Polk as its restructuring counsel under section 327(a) of the Bankruptcy Code, which provides that a debtor:

[W]ith the court’s approval, may employ one or more attorneys, accountants, appraisers, auctioneers, or other professional persons, that do not hold or represent an interest adverse to the estate, and that are disinterested persons, to represent or assist the [debtor] in carrying out the [debtor]’s duties under this title.

11 U.S.C. § 327(a).

20. Bankruptcy Rule 2014(a) requires that a professional retention application under section 327 of the Bankruptcy Code include:

[S]pecific facts showing the necessity for the employment, the name of the [firm] to be employed, the reasons for the selection, the professional services to be rendered, any proposed arrangement for compensation, and, to the best of the applicant's knowledge, all of the [firm's] connections with the debtor, creditors, any other party in interest, their respective attorneys and accountants, the United States trustee, or any person employed in the office of the United States trustee.

Fed. R. Bankr. P. 2014.

21. The Debtors submit that, as detailed above and as set forth in the Huebner Declaration and the Cromer Declaration, the retention and employment of Davis Polk as restructuring counsel to the Debtors in the Chapter 11 Cases is warranted. Davis Polk (a) does not hold or represent an interest adverse to the Debtors' estates, (b) is a "disinterested person," as defined in section 101(14) of the Bankruptcy Code, as required by section 327(a) of the Bankruptcy Code, and (c) has no connection to the Debtors, their creditors, or other parties in interest except as set forth in the Huebner Declaration. Accordingly, the Debtors respectfully request that the Court approve this Application and enter the Proposed Order authorizing the Debtors' retention of Davis Polk as restructuring counsel effective as of the Petition Date.

Nunc Pro Tunc Relief is Appropriate

22. Davis Polk has agreed to serve as restructuring counsel for the Debtors on and after the Petition Date with assurances that the Debtors would seek approval of its employment and retention *nunc pro tunc* to the Petition Date, so that Davis Polk can be compensated for its pre-Application services. The Debtors do not believe that any party in interest would be prejudiced by the granting of the *nunc pro tunc* employment, as provided in this Application, because Davis Polk has provided and continues to provide valuable services to the Debtors' estates during the

interim period. The Local Rules empower courts in this district to approve *nunc pro tunc* employment, and the Debtors submit that such approval is justified here.

Notice

23. Notice of this Application will be provided to the following parties (or their counsel) (collectively, the “**Notice Parties**”): (a) the U.S. Trustee; (b) the Committee; (c) the Consenting Stakeholders; and (d) any other party that is identified on Spirit’s master service list,⁷ is entitled to notice under Rule 9013-1(b) of the Local Bankruptcy Rules for the Southern District of New York (the “**Local Rules**”), or has requested notice pursuant to Bankruptcy Rule 2002. A copy of this Application and any order entered in respect thereto will also be made available on the Debtors’ case information website located at <https://dm.epiq11.com/SpiritGoForward>. Based on the urgency of the circumstances surrounding this Application and the nature of the relief requested herein, the Debtors respectfully submit that no other or further notice is required.

[Remainder of page intentionally left blank]

⁷ Accessible at <https://dm.epiq11.com/api/file/servicelist?projectCode=SPZ&fileType=pdf>.

WHEREFORE, the Debtors respectfully request that the Court enter the Proposed Order, substantially in the form attached hereto as **Exhibit C**, granting the relief requested herein and such other and further relief as the Court deems just and proper.

Dated: December 3, 2024
New York, New York

SPIRIT AIRLINES, INC.

/s/ Fred Cromer
Name: Fred Cromer
Title: Chief Financial Officer

Exhibit A

Huebner Declaration

**UNITED STATES BANKRUPTCY COURT
SOUTHERN DISTRICT OF NEW YORK**

In re:

SPIRIT AIRLINES, INC., et al.,

Debtors.¹

Chapter 11

Case No. 24-11988 (SHL)

(Jointly Administered)

Hearing Date:

December 17, 2024 at 11:00 a.m.

Objection Deadline:

December 10, 2024 at 4:00 p.m.

**DECLARATION OF MARSHALL HUEBNER IN SUPPORT OF
THE APPLICATION OF DEBTORS FOR AUTHORITY TO EMPLOY
AND RETAIN DAVIS POLK & WARDWELL LLP AS ATTORNEYS FOR
THE DEBTORS NUNC PRO TUNC TO THE PETITION DATE**

Marshall Huebner, in support of the *Application of Debtors for Authority to Employ and Retain Davis Polk & Wardwell LLP as Attorneys for the Debtors Nunc Pro Tunc to the Petition Date*, dated December 3, 2024 (the “**Application**”),² declares as follows:

1. I am a partner of Davis Polk & Wardwell LLP (“**Davis Polk**” or the “**Firm**”), a law firm with its principal office at 450 Lexington Avenue, New York, New York 10017 and other offices in Washington, D.C., Northern California, London, Madrid, Brussels, São Paulo, Tokyo, Beijing, and Hong Kong.
2. I submit this declaration (the “**Declaration**”) (a) in connection with the Application, wherein the Debtors seek entry of an order authorizing the Debtors to employ and retain Davis Polk as their restructuring counsel in the Chapter 11 Cases *nunc pro tunc* to the Petition Date at the applicable rates for timekeepers on this matter, as detailed below, in accordance with the Firm’s

¹ The debtors and debtors in possession in these chapter 11 cases, along with the last four digits of their respective employer identification numbers, are as follows: Spirit Airlines, Inc. (7023), Spirit Finance Cayman 1, Ltd. (7020), Spirit Finance Cayman 2, Ltd. (7362), Spirit IP Cayman Ltd. (4732), and Spirit Loyalty Cayman Ltd. (4752). The Debtors’ mailing address is 1731 Radiant Drive, Dania Beach, FL 33004.

² Capitalized terms used but not otherwise defined herein shall have the meanings ascribed to them in the Application.

normal reimbursement policies, (b) in compliance with sections 329 and 504 of the Bankruptcy Code, and (c) to provide the disclosure required under Bankruptcy Rules 2014(a) and 2016(b) and Local Rules 2014-1 and 2016-1. Unless otherwise stated in this Declaration, I have personal knowledge of the facts set forth herein.

3. To the extent that it is brought to my attention during the pendency of the Chapter 11 Cases that any information disclosed herein requires amendment or modification upon Davis Polk's completion of further review or as additional party in interest information becomes available to Davis Polk, in each case that requires supplemental disclosure, I or one of my partners will file supplemental declarations reflecting such amended or modified information.

4. Subject to the qualifications herein and to the best of my knowledge, neither I, Davis Polk, nor any partner, counsel, or associate of the Firm represents any entity other than the Debtors in connection with the Chapter 11 Cases.

5. Davis Polk has in the past represented, currently represents, or may in the future represent, in matters unrelated to the Chapter 11 Cases, entities that are potential claimants or interest holders of the Debtors. Davis Polk, which employs more than 1,000 attorneys, has a large and diversified legal practice that encompasses the representation of many financial institutions and commercial corporations. Some of those entities are, or may consider themselves to be, creditors or parties in interest in the Chapter 11 Cases or to otherwise have interests in the Chapter 11 Cases.

6. In preparing this Declaration, I relied on information brought to my attention pursuant to the procedures Davis Polk uses to evaluate compliance with the requirements of the Bankruptcy Code and the Bankruptcy Rules regarding the employment and retention of professionals by debtors thereunder (the "**Internal Review Procedures**"). Pursuant to the Internal

Review Procedures, Davis Polk has taken the following actions to identify parties relevant to this Declaration and to ascertain Davis Polk's connection to such parties:

(a) A list of the Debtors, their affiliates, and other potential parties in interest in the Chapter 11 Cases (as set forth on **Schedule 1** hereto, the "**Potential Parties In Interest**") was created by the Debtors and Alvarez & Marsal North America, LLC upon review of the Debtors' records and in consultation with Davis Polk attorneys.

(b) Davis Polk compared each of the Potential Parties In Interest to the Firm's master records database from its conflict clearance and billing records (the "**Records Database**") by searching all clients and former clients going back two years for any matters that have been opened or closed. The Records Database includes the name of each current or former client and, for each significant current or former matter for each client or former client, the names of the Davis Polk personnel identified at the time such matter was opened as responsible for such matter and, in most instances, the names of certain other material parties directly relevant to such matter. It is Davis Polk's policy that no new matter may be accepted or opened without completing and submitting to those charged with maintaining the Records Database the information necessary to check each such matter for conflicts, including the identity of the prospective client, the matter, and other relevant parties. Accordingly, the Records Database is regularly updated for every new client retaining Davis Polk and for significant matters undertaken for each such client.

(c) All matches between the Records Database and the list of Potential Parties In Interest, where a Potential Party In Interest was listed as a client of Davis Polk, were identified (the "**Client Match List**").

(d) An attorney, law clerk, and/or legal assistant then reviewed the Client Match List and deleted individuals or entities that Davis Polk does not currently represent and has not represented in the last two years. The remaining individuals or entities are set forth on Schedule 2 hereto.

(e) A general inquiry was sent to all Davis Polk attorneys by email asking whether any of them or, with respect to clauses (i)-(iv) of this paragraph 6(e), their immediate family members (spouse, domestic partner, minor children, or family member living in their household) (i) owns any debt or equity securities of any of the Debtors, (ii) holds a claim against any of the Debtors, (iii) is or was an officer, director, or employee of any of the Debtors, (iv) is related to or has any business or familial connections to any Bankruptcy Judge in the Southern District of New York or person at the Boston or Manhattan offices of the U.S. Trustee, or (v) represented, or are aware of Davis Polk's representation of, a client in a matter relating to the Debtors other than any matter in which the Debtors were the client.

7. Any parties identified as a client that Davis Polk represents or has represented in the last two years were reviewed by an attorney, law clerk, and/or legal assistant working under

my supervision. Based upon such review, Davis Polk believes that it is a “disinterested person,” as such term is defined in section 101(14) of the Bankruptcy Code, as modified by section 1107(b), and, as required by section 327(a) and referenced by section 328(c) of the Bankruptcy Code, neither holds nor represents any interest adverse to the Debtors or their estates, in that Davis Polk, its partners, counsel, and associates:

- (a) are not creditors, equity security holders, or insiders of any of the Debtors;
- (b) are not and were not, within two years before the date of the filing of the Debtors’ chapter 11 petitions, a director, officer, or employee of any of the Debtors; and
- (c) do not hold or represent any interest that is materially adverse to the interests of any of the Debtors’ estates or any class of creditors or equity security holders of the Debtors, by reason of Davis Polk’s direct or indirect relationship to, connection with, or interest in, any of the Debtors or for any other reason, other than as set forth herein.

8. Disclosure of any connections Davis Polk has or has had with the Debtors or any Potential Parties In Interest, insofar as I know or have been able to ascertain after reasonable inquiry, is set forth below:

(a) Davis Polk has advised the Debtors on various matters since March 2020. Davis Polk, along with Debevoise, as proposed fleet counsel, MNAT, as proposed conflicts counsel, PWP, as proposed investment banker, A&M, as proposed financial advisor, Epiq, as claims and noticing agent, and the Debtors, has been primarily responsible for the Debtors’ preparations for the Chapter 11 Cases.

(b) Davis Polk previously has represented within the last two years and/or currently represents, and may continue to represent in the future, the non-Debtor entities listed on Schedule 2 (or their affiliates) in matters unrelated to the Debtors. The list attached hereto as Schedule 2 is the product of implementing the Internal Review Procedures. Davis Polk does not and will not represent any of the entities listed on Schedule 2 in matters related to the Chapter 11 Cases. To the best of my knowledge and information, with the exception of the entities identified in subparagraph (c) below and their affiliates, none of the entities listed on Schedule 2 (each together with its respective affiliates) was the source of more than one percent of Davis Polk’s revenues for the 12 months ended October 31, 2024.

(c) Five of the Potential Parties In Interest, together with their affiliates, accounted for more than one percent of Davis Polk’s revenues during the 12 months ended October 31, 2024. Davis Polk represents Barclays Capital Inc., Citigroup Inc., Comcast Corporation, JPMorgan Chase & Co., and Morgan Stanley & Co. (collectively, the “1%

Potential Parties In Interest") in various matters. Davis Polk has never represented, and will not represent, the 1% Potential Parties In Interest in any matters related to the Debtors or the Chapter 11 Cases. Davis Polk has considered the positions of the 1% Potential Parties In Interest in the Chapter 11 Cases and has concluded that Davis Polk's representation of the Debtors does not create any conflict of interest with the 1% Potential Parties In Interest.

(d) Partners, counsel, and associates of Davis Polk, including attorneys who may be engaged in Davis Polk's representation of the Debtors, may have been employed by various Potential Parties In Interest (including various governmental agencies) or, when previously employed by other law firms or professional services firms, may have performed services for various Potential Parties In Interest. I do not believe that any such connections would affect Davis Polk's ability to represent the Debtors effectively.

(e) It is possible that former Davis Polk attorneys are, or were, after leaving Davis Polk, affiliated with various Potential Parties In Interest. However, I do not believe that any such connection would affect Davis Polk's ability to represent the Debtors effectively.

(f) Robb Dehney, an associate in the Northern California office of Davis Polk, is the son of Robert J. Dehney, Sr., a bankruptcy and restructuring partner in the Wilmington, Delaware office of Morris Nichols, proposed conflicts counsel to the Debtors. I understand that both Robb Dehney and Robert J. Dehney, Sr. will be working on these Chapter 11 Cases pursuant to the proposed retention of their respective firms. However, I do not believe that this connection would affect Davis Polk's ability to represent the Debtors effectively.

(g) As part of its practice, Davis Polk regularly represents lenders, underwriters, and other parties in litigation and corporate transactions, such as debt and equity issuances and/or credit facilities, including transactions and litigations alongside or involving Potential Parties In Interest, none of which relate to the Chapter 11 Cases. Davis Polk does not believe that these representations would affect Davis Polk's ability to represent the Debtors effectively.

(h) Various Davis Polk associates are seconded to the legal departments of Davis Polk clients for several months, some of whom are, or are affiliates of, Potential Parties In Interest. However, I do not believe that such connections would affect Davis Polk's ability to represent the Debtors effectively.

(i) Davis Polk attorneys invest in a broad array of mutual funds and ETFs, some of which either do currently or may in the future own securities of the Debtors or some of its Potential Parties In Interest. However, I do not believe that such connections would affect Davis Polk's ability to represent the Debtors effectively.

(j) Davis Polk appears in cases, proceedings, and transactions involving many different attorneys, accountants, financial consultants, and investment bankers, some of which Davis Polk has represented in the past, represents now, or may represent in the future,

or may be claimants or other parties in interest in the Chapter 11 Cases. Davis Polk is not aware of any relationship it has with any such attorneys, accountants, financial consultants, or investment bankers that is adverse to the Debtors or their estates.

(k) It is possible that certain Potential Parties In Interest have provided, and in some cases continue to provide, services to Davis Polk. I do not believe that any such connections would compromise Davis Polk's ability to effectively represent the Debtors.

(l) As part of its practice, Davis Polk regularly represents clients before, or in connection with inquiries from, governmental agencies. I do not believe that any such connections would compromise Davis Polk's ability to represent the Debtors effectively.

(m) In addition to the foregoing, after reasonable inquiry, I do not believe that there is any connection between Davis Polk and the U.S. Trustee for Region 1 or Region 2 or any person known by me to be employed as an attorney with the offices of such U.S. Trustee.

None of the above relationships constitute an actual conflict, although such relationships may be "connections" within the meaning of Bankruptcy Rule 2014 and, therefore, are disclosed.

9. Davis Polk will review its files periodically during the pendency of the Chapter 11 Cases to ensure that no disqualifying circumstances have arisen and that, if any new facts or relationships that Davis Polk believes should be disclosed to the Court and the parties in interest in the Chapter 11 Cases are discovered, Davis Polk will file a supplemental disclosure with the Court and serve such supplemental disclosure on the U.S. Trustee.

10. In the 12 months prior to the Petition Date, Davis Polk did not receive any payments from the Debtors other than advance payments to establish and replenish a retainer (the "**Retainer**") in connection with legal work. An accounting summary of payments invoiced and received by Davis Polk in the 12 month period prior to the Petition Date is set forth on **Schedule 3** annexed hereto. Furthermore, Davis Polk has submitted invoices to the Debtors, applied the Retainer towards Davis Polk's invoiced services and fees, and has subsequently sought and received replenishment of the Retainer by the Debtors for services rendered prior to the Petition Date, as

detailed on **Schedule 3**. As of the Petition Date, the Debtors did not owe any amount to Davis Polk on account of legal services rendered prior to the Petition Date.

11. Davis Polk will be compensated at the rates that reflect a discount from the standard rates that Davis Polk customarily charges other clients. As of the Petition Date, the applicable rates for timekeepers on this matter were as follows: \$1,915 to \$2,375 per hour for partners; \$1,725 to \$1,830 per hour for counsel; \$695 to \$1,590 per hour for associates; and \$460 to \$650 per hour for paraprofessionals. Davis Polk adjusts its rates on or around January 1 each year.

12. It is Davis Polk's policy to charge its clients for certain expenses incurred in connection with providing certain client services, including travel, lodging, photocopying, postage, vendor charges, delivery services, and other expenses incurred in providing professional services. Davis Polk intends to seek reimbursement for expenses and disbursements incurred in connection with the representation of the Debtors in accordance with Davis Polk's policies and in accordance with the Bankruptcy Code, the Bankruptcy Rules, the Local Rules, the UST Guidelines, and any applicable order of the Court.

13. No promises have been received by Davis Polk, or, to the best of my knowledge after due inquiry, any partner, counsel, or associate thereof, as to payment or compensation in connection with the Chapter 11 Cases other than in accordance with the provisions of the Bankruptcy Code, the Bankruptcy Rules, and the Local Rules. Davis Polk has no agreement with any other entity to share with such entity any compensation received by Davis Polk or by such entity.

14. To the best of my knowledge, no partner, counsel, or associate of Davis Polk is a relative of, or has a business connection with, any United States Bankruptcy Judge for the Southern District of New York or the Office of the United States Trustee for Region 1 (Boston) or Region

2 (Manhattan), including any attorneys employed thereby. Accordingly, I understand that the appointment of Davis Polk is not prohibited under Bankruptcy Rule 5002.

15. The foregoing constitutes the statement of Davis Polk pursuant to sections 327(a), 329, and 504 of the Bankruptcy Code, Bankruptcy Rules 2014(a) and 2016(b), and Local Rules 2014-1 and 2016-1.

Attorney Statement Pursuant to UST Guidelines

16. The following is provided in response to the request for additional information set forth in Section D.1 of the UST Guidelines:

Question: Did you agree to any variations from, or alternatives to, your standard or customary billing arrangements for this engagement?

Answer: Davis Polk has agreed to a discount off of its standard rates.

Question: Do any of the professionals included in this engagement vary their rate based on the geographic location of the bankruptcy case?

Answer: No.

Question: If you represented the client in the 12 months prepetition, disclose your billing rates and material financial terms for the prepetition engagement, including any adjustments during the 12 months prepetition. If your billing rates and material financial terms have changed post-petition, explain the difference and the reasons for the difference.

Answer: As of the Petition Date, the applicable rates for timekeepers on this matter were as follows: \$1,915 to \$2,375 per hour for partners; \$1,725 to \$1,830 per hour for counsel; \$695 to \$1,590 per hour for associates; and \$460 to \$650 per hour for paraprofessionals. Davis Polk represented the Debtors during the 12-month period prior to the Petition Date and, during that time, the range of Davis Polk's rates were as follows: \$1,705 to \$2,420 per hour for partners; \$1,615 to \$2,040 per hour for counsel; \$645 to \$1,705 per hour for associates; and \$420 to \$795 per hour for paraprofessionals. Davis Polk's billing rates and material financial terms have not changed post-petition.

Question: Has your client approved your prospective budget and staffing plan, and, if so, for what budget period?

Answer: The Debtors and Davis Polk have discussed the staffing requirements of these Chapter 11 Cases and have agreed that a formal budget and staffing plan are not necessary given the anticipated scope and duration of these

proceedings. The Court has approved a general 13-week Debtor budget on an interim basis, which includes Davis Polk's engagement and which budget is set forth in set forth in Schedule 1 to the *Interim Order (I) Authorizing the Debtors to Use Cash Collateral, (II) Granting Adequate Protection to the Prepetition Secured Parties, (III) Modifying Automatic Stay, (IV) Scheduling a Final Hearing, and (V) Granting Related Relief* [ECF No. 80].

[Remainder of page intentionally left blank]

Pursuant to 28 U.S.C. § 1746, I declare under penalty of perjury that the foregoing is, to the best of my knowledge and belief, true and correct, and that this Declaration was executed on December 3, 2024.

Dated: December 3, 2024
New York, New York

By: */s/ Marshall Huebner*
Marshall Huebner
Partner
Davis Polk & Wardwell LLP

Schedule 1 to Huebner Declaration¹

Potential Parties In Interest List

¹ Where an entity fits into multiple categories, it is listed in each of those categories to make clarify its various relationships to the Debtors.

SPIRIT AIRLINES, INC.

POTENTIAL PARTIES IN INTEREST

Banks / Lenders / UCC Lien Parties / Administrative Agents

AllianceBernstein Holding LP
Allianz SE
Allstate Investments LLC
American Express
AQR Arbitrage LLC f/k/a CNH Partners, LLC
Banamex
Banco de America Central
Barings LLC
Blackrock
Brighthouse Funds Trust II
Citibank NA
Cyrus Capital Partners LP
D.E. Shaw & Co LP
Deutsche Bank
Discover Global Network
Ficohsa
FMR LLC
Franklin Resources
III Capital Management (Triple-Eye)
Itau Bank
JP Morgan Chase & Co
K2 & Associates Investment Mgmt
Knights Of Columbus
Laguna Bay Capital Pty Ltd
Lazard Ltd
M&G PLC
Manulife Financial Corp
Millennium Management LLC
Morgan Stanley & Co LLC
PIMCO Luxembourg SA
Royal Bank Of Canada
Scotiabank Bank
Shaolin Capital Management LLC
Sig Holding LLC (Susquehanna International Group)
Sogebank
State Street Corp
Treasury Partners
U.S. Bank
UBS AG
Victory Capital Management Inc

Wells Fargo

Bondholders

Capital Ventures International
Computershare Trust Company, N.A.
Cyrus Capital Partners L.P.
D. E. Shaw Valence Portfolios, L.L.C.
III Capital Management
K2 & Associates Investment Management Inc.
Kore Advisors LP
Shaolin Capital Management LLC
Susquehanna Advisors Group, Inc.
UBS Asset Management (Americas) LLC
UBS Asset Management Switzerland AG
Whitebox Advisors LLC
Wilmington Trust National Association

Debtors

Spirit Airlines
Spirit Finance Cayman 1 Ltd.
Spirit Finance Cayman 2 Ltd.
Spirit IP Cayman Ltd.
Spirit Loyalty Cayman Ltd.

Directors / Officers

Alviene, Dana Shapir
Barclay G. Jones III
Bendoraitis, John
Canfield, Thomas C.
Christie III, Ted
Cromer, Fred
Dunkerley, Mark B.
Gardner, H. McIntyre
Ghosh, Rana
Grindle, Linde
Johnson, Robert D.
Klein, Matthew H.
Richards, Christine P.
Soto, Myrna M.
Wallman, Richard F.
Wiggins, Rocky B.

Insurance

ACE American Insurance Company
ACE Fire Underwriters Insurance Company
Agencia de Regulacion y control de las
Telecomunicaciones (ARCOTEL)
AIG - American Home Assurance Co.
AIG - National Union Fire Insurance Company
AIG - WorldSource
AIG Specialty Ins Co.
Allianz Global Risks US Insurance Company
Arch Specialty Insurance Co.
Argonaut Insurance Company
Ascot Specialty Insurance Company
Atlantic Specialty Insurance Company
AXA XL - Indian Harbor Insurance Company
AXA XL (XL Specialty Insurance Company)
Axis Excess Insurance Policy
Axis Insurance Company
Beazley Group
Berkley Insurance Company
Berkshire Hathaway
Brit (Lloyds of London)
Charles F. Engel And Associates LLC.
Chubb
Comision ejecutiva portuaria autonoma
Continental Casualty Company
Crum & Forster Specialty
El Aguila compania de seguros
Freedom Specialty Insurance
Great American Insurance
Grupo Mexicano De Seguros
Hartford
HDI Global Insurance Company (Falcon)
Hiscox
Indemnity Insurance Company of North
America (Chubb)
Instituto Nacional De Seguros
Instituto Nicaraguense de aeronautica civil
Landmark American Insurance Co
Liberty Surplus Insurance Corporation
Lloyd's of London
Member Companies of La Reunion Aerienne
Nautilus Insurance Company (Berkley)
Old Republic Insurance Company
RLI Insurance Company
Seguros America
Seguros Bolívar
Seguros del estado
Seguros Equinoccial
Seguros Mundial
Selective Insurance Company Of Se

Sirius International Insurance Corporation
Sompo (Endurance Assurance Corp)
Southern Insurance Company
Starr Surplus Lines Insurance Company per
Starr Aviation Agency, Inc.
Starstone Specialty Insurance Company
The Hartford Premier Excess Policy
Underwriters at Lloyd's of London and other
Licensed Companies per OneGlobal Broking,
Ltd.
Westfield Insurance Company
Zurich

Litigation

Cox, Thomas, et al.

Significant Competitors

Alaskan Airlines
Allegiant Air
American Airlines
Delta Air Lines
Frontier Airlines
Hawaiian Airlines
JetBlue Airways Corporation
SkyWest Airlines
Southwest Airlines Company
United Airlines, Inc.

Significant Equity Holders

BlackRock Inc.
BNY Asset Management
D.E. Shaw & Co. LP
Dimensional Fund Advisors LP
Geode Capital Management, LLC
Millennium Management
Northern Trust Global Investments
Squarepoint OPS LLC
State Street Global Advisors, Inc.
Vanguard Group Inc.

Surety & Letters of Credit Beneficiaries

Ace American Insurance
AERO DFW III, L.P. (DFW -Ramp Lease)
Aero DFW III, LP (DFW - Warehouse Lease)
Aero Lauderdale (FLL- Warehouse Lease)
Aeronautica Civil - Colombia - Unidad
Administrativa de Aeronautica Civil
Afianzadora Aserta, S.A. de C.V.
Albuquerque International Sunport
Arch Insurance Company
Autoridad de Aviacion Civil (AAC)

Bank of Utah
Burbank-Glendale-Pasadena Airport Authority
Charleston County Aviation
City of Houston - Houston Airport System
City of Los Angeles - Department of Airports
City of Pensacola - Pensacola International
Airport
City of Phoenix
Clark County Department of Aviation
Connecticut Fuel Tax
County of Milwaukee
Department of Licensing Fuel Tax Unit WA
DGAC - Ministerio de Transportes
Direccion General de Aerocivil Honduras
(AHAC)
Direccion General de Aviacion - Ecuador
Florida Fuel or Pollutants Tax Surety Bond
Fukuoka Road Co. LTD (SMBC N630NK-MSN
6304)
Gemstone Delaware 4 LLC c/o Sirius Aviation
Capital Holdings
Hanover New York Liquor Authority
Horry County Department of Airports
John Wayne Airport (SNA), Orange County
Kinder Morgan (and/or) CALNEV Pipeline LLC
Maryland Fuel Tax
Massachusetts Port Authority
MBJ Airports Limited
Memphis-Shelby County Airport Authority
Miami Dade Aviation Department
Miami Dade Aviation Department - Facilities
National Union / Chartis (Workers Comp 2013)
Navigator Aviation Delaware 3
(DAE_N605NK-MSN 4548)
Navigator Aviation Delaware 3
(DAE_N617NK-MSN 5387)
New Orleans Aviation Board
North Carolina Fuel Tax
Oakland Airport
ORIX (owner: Ikehara Kanou) N609NK / MSN
4951
PAC Kingston Airport Limited
Raleigh-Durham International Airport
Reno-Tahoe Airport
Salt Lake City Corporation
San Antonio International Airport
San Jose International Airport
SFV Aircraft Holdings US 2 LLC
(N636NK_MSN6424)
Sheltair Aviation Center, LLC

SMBC Aviation Capital Limited (SMBC
N625NK_MSN 5954)
St. Louis Lambert Intl Airport (STL)
Tennessee Dept of Revenue (Nashville)
The Port Authority of New York & New Jersey
The Puerto Rico Ports Authority
The State of Austin, Texas
UMB Bank
USBank National Association
Utah Department of Alcoholic Beverage Control
Valero Marketing and Supply Company
Wells Fargo (Avolon N620NK_MSN 5624)
Wells Fargo (Stratos N619NK_MSN 5517)

Surety & Letters of Credit Issuers

BAC International Bank, Inc.
JMalucelli
Mapfre-La Centro Americana
Sweaden Compania de Seguros S.A.

**Taxing Authority / Governmental /
Regulatory Agencies**

Internal Revenue Service
Transportation Security Administration

Top 20 Creditors

AGI Ground, Inc
Broward County Aviation Department
Charles Tombras Advertising, Inc
G2 Secure Staff, LLC
GAT Airline Ground Support
Haeco Americas Airframe Services
International Aero Engines
Lufthansa Technik
Messier-Goodrich
Microsoft Licensing, GP
Navitaire, Inc
Perimeter Logistics Inc
Prime Flight Aviation Services
Ryan Inc.
Swissport USA Inc
TA Connections De & II, LLC
U.S. Department Of The Treasury
Wilmington Trust, National Association
Worldwide Flight Services

Unions

Association of Flight Attendants-CWA, AFL-
CIO
The Air Line Pilots Association, International

The International Association of Machinists and
Aerospace Workers

The Professional Airline Flight Control
Association

Transport Workers Union of America

Unsecured Creditors' Committee

AerCap

AGI Ground, Inc

Airline Pilots Association, International

JSA International U.S. Holdings, LLC

Lufthansa Technik

U.S. Bankruptcy Judges

Chief Judge Martin Glenn

Judge Lisa G. Beckerman

Judge Phillip Bentley

Judge James L. Garrity Jr.

Judge David S. Jones

Judge Sean H. Lane

Judge John P. Mastando III

Judge Cecelia G. Morris

Judge Kyu Y. (Mike) Paek

Judge Michael E. Wiles

U.S. Bankruptcy Professionals - Other

Ducera Partners LLC

Evercore Inc.

O'Melveny & Myers LLP

Skyworks Inc.

U.S. Bankruptcy Professionals - Retained

Alvarez & Marsal

Davis Polk & Wardwell LLP

Debevoise & Plimpton

Ernst & Young LLP

Morris, Nichols, Arsh & Tunnell LLP

Perella Weinberg Partners

Walkers

U.S. Trustee Office (Boston)

Baptista, Melanie

Bradford, Eric K.

Dagle, Jacqueline F.

Harrington, William K.

Kesselman, Justin A.

King, Richard T.

Longton, Jason R.

Nevers, Amber

Scott, Angie R.

Sprague, Heather

Vagianos, Maria

U.S. Trustee Office (Manhattan)

Abriano, Victor

Bruh, Mark

Cassara, Amanda D.

Cornell, Shara

Joseph, Nadkarni

Mendoza, Ercilia A.

Moroney, Mary V.

Ogunleye, Alaba

Riffkin, Linda A.

Rodriguez, Ilusion

Rudewicz, Daniel

Schwartz, Andrea B.

Schwartzberg, Paul K.

Sharp, Sylvester

Siegel, Rachael E.

Tiantian, Tara

Velez-Rivera, Andy

Vescovacci, Madeleine

Vlasova, Valentina

Wells, Annie

Zipes, Greg M.

Vendors

Aar Aircraft Services

Aaset 2022-1 Limited

Accipiter Investments Aircraft 2 Li

Ace American Insurance Company

Acro Aircraft Seating Ltd

Aeg Fuels Mexico S.A.P.I. De C.V.

Aercap Global Aviation Trust 902/4/

Aercap N901Nk (Formerly Ilfc)

Aercap/Celtago Funding Ltd 903Nk

Aero 1 Aircraft Support LLC.

Aerodom

Aeropuerto De Cancun S.A. De C.V

Aerostar Airports Holdings

Aersale, Inc.

Aetna Us Healthcare-Dental Dmo

Agi Ground, Inc

Air Lease Corporation (La)

Air Transport Association

Airbus North America Customer Service

Aircastle Advisor LLC

Airline Pilots Association

Airplan

Akin Gump Strauss Hauer & Feld LLP

Akron - Canton Airport

Allied Universal

Arizona Dept. Of Environmental Qual	Collector Of Customs - Jam
Arkansas Auditor of State	Collector Of Customs -Airports, Jamaica
Associated Energy Group	Collector Of Taxes, Haiti
Atlanta Airlines Terminal Corp	Colorado State Treasury
Atlanta Dept Of Aviation (Pfc)	Commissioner Of Revenue Services
Automatic Data Processing (ADP)	Commonwealth of Pennsylvania
Avenger Flight Group LLC	Converge Technology Solutions Us, L
Avfuel Corporation	Convergint
Aviam	Cook Country Depart Of Revenue
Aviation Capital Group LLC	Cramer-Krasselt
Avis Budget Group, Inc.	Crowe PR
Avolon Aerospace (Ireland) Aoe 30	Dal Global Services, Inc.
Bagcentral	Dallas County Tax Office
Banco De Costa Rica	Dallas Fort Worth Intl - Pfc
Bancredito	Dallas/Fort Worth Int. Airport
Barclays Capital Inc.	Delaware State Escheator
Berger Singerman LLP	Dept Of Consumer Affairs
Bf Aerospace 1010593A	Dept Of Lic & Consumer St Croix
Boston Consulting Group	Detroit Metropolitan - Pfc
Bp Products North America, Inc	Diehl Aerospace, Inc 1000134A
Brasfield & Gorrie, LLC	Direccion/Colector De Impuestos Int
Broward County Chamber	Direct Airline Services
Broward Cty Aviation Dept	Dollar Thrifty Car Rental
Broward Cty Aviation Pfc	Doug Belden, Tax Collector
Budget Rent A Car System, Inc	Elavon Canada Company
Bureau Of Revenue And Taxation	Empire Office, Inc
C3 Customer Contact Channels	Engine Lease Finance Corp
Cae Flight Services USA	Epic Aviation LLC
Cbiz Mhm, LLC	Equilon Ent. Dba Shell Oil Products
Cdw Computer Centers, Inc.	Erc CCI Limited
Certified Aviation Services LLC	Eurest Dining Services
CFE And Associates	Express Scripts Inc
Charles Schwab Bank	F & E Aircraft Maintenance LLC
Charles Tombras Advertising, Inc	Federal Express Corporation
Chevron Products Company	Fgl Aircraft USA Inc.
Chicago Department of Finance	Fideicomiso Opain Sa
Cit Group/Equipment	Firme Turnier
Citibank Na	First Kontakt Bpo Dba Advantage
City Of Atlanta Department Of Aviat	Fl Dept Of Environmental Protection
City Of Charlotte	Fl Dept. Agriculture & Consumer Srv
City Of Chicago Dept. Of Aviation	Florida Dept Of Transportation
City Of Chicago Pfc	Fort Lauderdale Fuel Facilites LLC
City of College Park	Fsm Group LLC-Orlando
City of Doral	G2 Secure Staff, LLC
City Of Los Angeles	Gat Airline Ground Support
City Of Los Angeles Pfc	Gen2 Systems Limited
City Of Philadelphia	Government of The Virgin Island
City Of Philadelphia - Pfc	Ground Motive Dependable
Clark County Dept Of Aviation	GSE America LLC 1011215A
Clinton County Treasurer-Pfc	Gtr Orlando Aviation Authority
Coforge, Inc.	Haeco Americas Airframe Srvc

Haeco Cabin Solutions, LLC
Heico Aerospace Corporation
Hillsborough County Aviation Auth
Home Serv Delivery, LLC
Honeywell International Sarl
Hookers Point Fuel Facilities LLC
Houston Airport System
Husky Marketing And Supply Company
Iah/George Bush Intercontinental -
Iata Empresa Hondurena De Infraestr
Iata/Palmerola Internatnl Arprt,
Inguat/Instituto Guatemalteco De Tu
Instituto Dominicano De Aviacion Ci
International Aero Engines Ag 10001
International Aero Engines LLC
Iowa Department of Treasury
Jacksonville Aviation Pfc'S
Jones Day
JSA International Us Holdings, LLC
Kansas State Treasurer
Kent County Dept Of Aeronautics
Keystone 9 Limited
KPMG
Kyndryl, Inc.
Las Vegas Dept Of Aviation-Pfc
Laxfuel Corporation
Leverti Limited
Level 3 Communications LLC
Liebherr Aerospace Saline Inc
Lockton Companies
Lufthansa Technik
Manager Of Finance, CO
Manager Of Finance, TX
Marathon Petroleum Company Lp
Marion County Treasurer
Maryland Aviation Admin - Pfc
Maryland Aviation Administration
Masergy Communications
Maximus Global Services LLC
Menzies Aviation (Asig)
Merx Aviation Dba Appolo Navigator
Messier-Goodrich
Metro Washington Airport Auth- Pfc
Miami-Dade Aviation Dept. Pfc
Miami-Dade County Finance Dept
Miami-Dade County Florida
Michelin Aircraft Tire Co., LLC
Micro Accounting Services Ltd
Microsoft Licensing, GP
Ministere De Finances Et De, Haiti
Ministerio De Comercio
Minnesota Dept. Of Public Safety Director
Alcohol & Gambling Enforce
Morgan Stanley & Co LLC
Motavita Asesores Sas
MRO Commercial, S.A
MTU Maintenance Canada
Myers Fletcher & Gordon
Myrtle Beach/Horry Dept Of Airport
Nassar Abogados
Navigator Aviation Dac
Navitaire, Inc.
Nc Office of The State Treasurer
Nevada Department Of Taxation
New Orleans Aviation Bd
New York State Department
Nexgen Aero 1000245A
Niagara Frontier Transport. - Pfc
NJ Dept Of Revenue
NYS Unemployment Insurance
ODP Business Solutions LLC
Office of The Indiana Attorney Gene
Office of West Virginia State Treas
Oliver Wyman, LLC
One Diversified, LLC
Optum Bank Inc
Orix Aviation
Pa Dept Of Revenue
Palm Beach Int'L Airport Pfc
Paul, Weiss, Rifkind, Wharton
Pbf Holding Company LLC
Perimeter Logistics Inc
Pfc Greater Asheville Regional
Philadelphia Terminal & Equipment C
Philippi, Prietocarrizosa, Ferrero
Phillips 66 Company
Piedmont Triad Airport Auth Pfc
Port Authority (Pfc Only)
Port Authority (Ewr Pfc Only)
Port Authority Of Ny & Nj
Port Of Oakland
Prime Flight Aviation Svcs/Gse
Prosegur Services Group, Inc.
Prospect Airport Services, Inc
Puma Energy (Aviation) S.A.
PWC
Quiq, Inc.
Rafael Conrado PLC
Reno-Tahoe Airport Authority
Rohr, Inc. 1000282A
Ron Wright, Tax Assessor
Ryan Inc.

Sabre, Inc.	Thrifty Car Rental
Safran Landing Systems (Sas)	Tocumen International Airport
Safran Landing Systems Services Mx	Total Airport Services
San Diego County Regional Arprt Aut	Total Energies Marketing USA, Inc.
Satair 1000289A	Total Jamaica Limited 1000120A
Seneam/Servicio De Adm Tribut	Treasury NYC
Sepriosa	Treasurer State of Connecticut
Serfico-Fiassa	Tresor Publique/Redevances
Sfvi Aircraft Holdings Us 1 LLC	U.S Dept Of Homeland Security
Sheila L. Palmer, Collector, Missouri	United Health Care Admin Fee
Sim International B.V.	United Healthcare Services
Sita	United States Treasury
Sky High 132 Leasing Co /Icbc	Unum Life Insurance Company Of Amer
Sky High 136 Leasing Company Limited	Us Customs And Border Protection
Sky Works Capital	Us Dept. Of Homeland Security
SMBC Aviation Capital Ltd	USDA, Aphis, Rot
St. Louis County Collector	Valero Marketing And Supply Company
Star Aviation, Inc. 1010982A	Verizon Wireless
State of New Jersey - Dept of Commu	Walker Kirkpatrick
Superintendencia Adm. Tributaria	Washington State Dept Of Labor &
Swissport Sa Fuel Services, LLC	Waste Management of Penn, Inc
Swissport USA Inc	Wayne County Dept. Of Airports
Ta Connections De & II, LLC	West Virginia State Tax Dept
Talento Inc	World Fuel Services, Inc.
TBI Airport Management, Inc.	World Fuel/Spire Flight Solutions
Team Jas Inc.	Worldwide Flight Services
Tennessee Department of Treasury	Xtreme Aviation LLC
Terpel Exportaciones Ci Sas	Zulu Technologies, LLC
Tesoro Nacional - Aerocivil Aeronau	
Tesoro Nacional - Pty	
Textron Gse Inc.	

Schedule 2 to Huebner Declaration

Client Match List for Past Two Years

SPIRIT AIRLINES, INC.

CLIENT MATCH LIST¹

Matched Entity	Relationship to Debtors
Aar Corp. 1000362A	Vendor
Aerostar Airports Holdings	Vendor
Aetna U.S. Healthcare	Vendor
AIG - American Home Assurance Co.	Insurer
AIG - WorldSource	Insurer
AIG Claims, Inc.	Vendor
AIG Specialty Ins Co.	Insurer
Airbus North America Customer Service	Vendor
American Express	Banks/Lender/UCC Lien Parties/Administrative Agents
Automatic Data Processing	Vendor
Banamex	Banks/Lender/UCC Lien Parties/Administrative Agents
BlackRock	Banks/Lender/UCC Lien Parties/Administrative Agents
BNY Asset Management	Significant Equity Holder
Chubb	Insurer
Citibank, N.A.	Banks/Lender/UCC Lien Parties/Administrative Agents
Computershare Trust Company, N.A.	Bondholder
Cyrus Capital Partners, L.P.	Banks/Lender/UCC Lien Parties/Administrative Agents
D.E. Shaw & Co. LP	Banks/Lender/UCC Lien Parties/Administrative Agents
Dal Global Services, Inc.	Vendor
Delta Air Lines	Significant Competitor
Deutsche Bank	Banks/Lender/UCC Lien Parties/Administrative Agents
Discover Global Network	Banks/Lender/UCC Lien Parties/Administrative Agents
Elavon Canada Company	Vendor
Epic Aviation LLC	Vendor
Ernst & Young LLP	Ordinary Course Professionals
Evercore Group, LLC	Bankruptcy Professionals - Other
Federal Express Corporation	Vendor
Fidelity Management & Research Company	Banks/Lender/UCC Lien Parties/Administrative Agents
Haeco Americas Airframe Services	Vendor
JP Morgan Chase & Co	Banks/Lender/UCC Lien Parties/Administrative Agents
JSA International US Holdings, LLC	Vendor
Kinder Morgan	Vendor
KPMG LLP	Vendor

¹ Davis Polk currently represents, or has represented within the past two years, the entities listed on this Schedule 2 or one or more of their affiliates.

Matched Entity	Relationship to Debtors
Kyndryl, Inc.	Vendor
Lazard Ltd	Banks/Lender/UCC Lien Parties/Administrative Agents
Level 3 Communications LLC	Vendor
Marathon Petroleum Company LP	Vendor
Masergy Cloud Communications Inc.	Vendor
Millennium Management	Banks/Lender/UCC Lien Parties/Administrative Agents
Morgan Stanley & Co LLC	Banks/Lender/UCC Lien Parties/Administrative Agents
Northern Trust Global Investments	Significant Equity Holder
Perella Weinberg Partners	Bankruptcy Professionals - Retained
PIMCO Luxembourg SA	Banks/Lender/UCC Lien Parties/Administrative Agents
Pricewaterhouse Coopers	Vendor
Royal Bank Of Canada	Banks/Lender/UCC Lien Parties/Administrative Agents
Scotiabank	Banks/Lender/UCC Lien Parties/Administrative Agents
Shaolin Capital Management	Banks/Lender/UCC Lien Parties/Administrative Agents
State Street Global Advisors, Inc.	Banks/Lender/UCC Lien Parties/Administrative Agents
U.S. Bank	Banks/Lender/UCC Lien Parties/Administrative Agents
UBS	Banks/Lender/UCC Lien Parties/Administrative Agents
UMB Bank	Surety & Letters of Credit-Beneficiary
United States Treasury	Vendor
Walkers	Bankruptcy Professionals - Retained
Wells Fargo	Banks/Lender/UCC Lien Parties/Administrative Agents
Wilmington Trust N.A.	Banks/Lender/UCC Lien Parties/Administrative Agents
World Fuel Services, Inc.	Taxing Authority/Governmental/Regulatory Agencies

Schedule 3 to Huebner Declaration

Summary of Payments¹

Invoices Sent to the Debtors by Davis Polk			
Invoice Date	Invoice Number	Total	Advance Payment / Retainer Replenishment
10/27/23	7080990	175,000.00	Yes
11/15/23	7082276	175,000.00	Yes
12/04/23	7083232	258,461.83	Yes
01/11/24	7085764	155,671.13	Yes
02/02/24	7086947	175,000.00	Yes
02/08/24	7087949	263,981.17	Yes
03/08/24	7088478	259,095.50	Yes
04/05/24	7091080	327,532.86	Yes
05/15/24	7092515	171,797.36	Yes
05/24/24	7094165	200,000.00	Yes
06/13/24	7094166	384,861.45	Yes
07/11/24	7095766	298,180.78	Yes
08/06/24	7097360	800,463.55	Yes
08/26/24	7097983	1,500,000.00	Yes
09/03/24	7098479	1,642,355.55	Yes
10/02/24	7100289	1,383,244.10	Yes
11/04/24	7102313	2,083,848.48	Yes
11/12/24	7102999	3,000,000.00	Yes

Payments by the Debtors to Davis Polk			
Payment Date	Invoice Number	Total	Advance Payment / Retainer Replenishment
11/9/2023	7080990	\$175,000.00	Yes
11/27/2023	7082276	\$175,000.00	Yes
12/28/2023	7083232	\$258,461.83	Yes
2/6/2024	7085764	\$155,671.13	Yes
2/6/2024	7086947	\$175,000.00	Yes
2/27/2024	7087949	\$263,981.17	Yes
4/4/2024	7088478	\$259,095.50	Yes
5/2/2024	7091080	\$327,532.86	Yes
5/21/2024	7092515	\$171,797.36	Yes

¹ Per Davis Polk's usual billing policy for debtor matters, the Debtors provided Davis Polk with advance payments to establish and maintain a Retainer in connection with, and in contemplation of, the Chapter 11 Cases. Davis Polk then submitted invoices to the Debtors, applied the Retainer towards Davis Polk's invoiced services and fees, and subsequently sought and received replenishment of the Retainer by the Debtors.

7/1/2024	7094165	\$200,000.00	Yes
7/1/2024	7094166	\$384,861.45	Yes
7/17/2024	7095766	\$298,180.78	Yes
8/23/2024	7097360	\$800,463.55	Yes
8/27/2024	7097983	\$1,500,000.00	Yes
9/5/2024	7098479	\$1,642,355.55	Yes
10/7/2024	7100289	\$1,383,244.10	Yes
11/8/2024	7102313	\$2,083,848.48	Yes
11/12/2024	7102999	\$3,000,000.00	Yes

Exhibit B

Cromer Declaration

UNITED STATES BANKRUPTCY COURT
SOUTHERN DISTRICT OF NEW YORK

In re:

SPIRIT AIRLINES, INC., et al.,

Debtors.¹

Chapter 11

Case No. 24-11988 (SHL)

(Jointly Administered)

Hearing Date:

December 17, 2024 at 11:00 a.m.

Objection Deadline:

December 10, 2024 at 4:00 p.m.

**DECLARATION OF FRED CROMER IN SUPPORT OF APPLICATION OF
DEBTORS FOR AUTHORITY TO EMPLOY AND RETAIN
DAVIS POLK & WARDWELL LLP AS ATTORNEYS FOR THE
DEBTORS NUNC PRO TUNC TO THE PETITION DATE**

I, Fred Cromer, am the Executive Vice President and Chief Financial Officer of the above-captioned debtor (the “**Debtor**” and, together with its affiliates, collectively, the “**Debtors**” or “**Spirit**,” or the “**Company**”), in support of the *Application of Debtors for Authority to Employ and Retain Davis Polk & Wardwell LLP as Attorneys for the Debtors Nunc Pro Tunc to the Petition Date*, dated December 3, 2024 (the “**Application**”),² declares as follows:

1. I have been the Executive Vice President and Chief Financial Officer of Spirit since July 2024.
2. I submit this declaration (the “**Declaration**”) in connection with the Application wherein the Debtors seek entry of an order authorizing the employment and retention of Davis Polk as their restructuring counsel in the Chapter 11 Cases *nunc pro tunc* to the Petition Date.

¹ The debtors and debtors in possession in these chapter 11 cases, along with the last four digits of their respective employer identification numbers, are as follows: Spirit Airlines, Inc. (7023), Spirit Finance Cayman 1, Ltd. (7020), Spirit Finance Cayman 2, Ltd. (7362), Spirit IP Cayman Ltd. (4732), and Spirit Loyalty Cayman Ltd. (4752). The Debtors’ mailing address is 1731 Radiant Drive, Dania Beach, FL 33004.

² Capitalized terms used but not otherwise defined herein shall have the meanings ascribed to them in the Application.

The Debtors' Selection of Davis Polk

3. It is my strong belief that it is critical to select restructuring advisors with the utmost care to maximize the likelihood of a successful restructuring, while at the same time focusing on costs to ensure that the Debtors' limited resources are being appropriately utilized.

4. I, as the Chief Financial Officer, along with certain other members of the Debtors' senior management, am responsible for retaining and supervising outside counsel. I am familiar with the markets for professionals both in and out of bankruptcy, and, in particular, Davis Polk's preeminent restructuring practice and its work as restructuring counsel to numerous chapter 11 debtors and distressed companies that successfully restructured in- and out-of-court.

5. In preparation for the Chapter 11 Cases, the Debtors did not consider any other firms for the role of restructuring counsel given Davis Polk's extensive knowledge of, and experience with, the Debtors and their operations, as well as their substantial experience representing debtors (and airlines) in complex restructurings and chapter 11 cases.

6. Since March 2020, Davis Polk has advised the Debtors on various matters. Davis Polk has continued to advise Spirit on a broad array of matters, including performing services necessary to enable the Debtors to file for protection under chapter 11. During that time, Davis Polk has become intimately familiar with the Debtors' businesses and many of the potential legal issues that may arise in the context of the Chapter 11 Cases. I believe, for this reason, as well as because of Davis Polk's extensive experience in corporate reorganizations, that Davis Polk is both well-qualified and uniquely suited to represent the Debtors in the Chapter 11 Cases in an efficient and timely manner.

Rate Structure and Cost Supervision

7. In connection with the filing of the Chapter 11 Cases, the Debtors and Davis Polk have agreed upon rates for this matter that are discounted from its customary rates. Davis Polk

has informed the Debtors that its billing rates applicable to the engagement are comparable to or less than (a) the rates that Davis Polk charges for non-bankruptcy representations for such non-bankruptcy engagements and (b) the billing rates and terms of other comparably experienced counsel.

8. The Debtors understand that it is their responsibility to ensure that the fees and expenses the estates pay are fair and reasonable, and the Debtors will review the fee statements of Davis Polk and of all of the Debtors' other professionals to ensure that continues to be the case.

9. The Debtors and Davis Polk have discussed the staffing requirements of these Chapter 11 Cases and have agreed that a formal budget and staffing plan are not necessary given the anticipated scope and duration of these proceedings. The Court has approved a 13-week Debtor budget on an interim basis, which includes Davis Polk's engagement and is set forth in Schedule 1 to the *Interim Order (I) Authorizing the Debtors to Use Cash Collateral, (II) Granting Adequate Protection to the Prepetition Secured Parties, (III) Modifying Automatic Stay, (IV) Scheduling a Final Hearing, and (V) Granting Related Relief* [ECF No. 80]. I also understand that, in the course of large chapter 11 cases such as these, it is likely that there will be unforeseen issues that the Debtors and Davis Polk will need to address.

10. Pursuant to 28 U.S.C. § 1746, I declare under penalty of perjury that the foregoing is true and correct.

Dated: December 3, 2024
New York, New York

By: /s/ Fred Cromer
Name: Fred Cromer
Title: Chief Financial Officer
Spirit Airlines, Inc.

Exhibit C

Proposed Order

**UNITED STATES BANKRUPTCY COURT
SOUTHERN DISTRICT OF NEW YORK**

In re:

SPIRIT AIRLINES, INC., et al.,

Debtors.¹

Chapter 11

Case No. 24-11988 (SHL)

(Jointly Administered)

Hearing Date:

December 17, 2024 at 11:00 a.m.

Objection Deadline:

December 10, 2024 at 4:00 p.m.

**ORDER APPROVING APPLICATION OF DEBTORS FOR AUTHORITY TO EMPLOY
AND RETAIN DAVIS POLK & WARDWELL LLP AS ATTORNEYS
FOR THE DEBTORS NUNC PRO TUNC TO THE PETITION DATE**

Upon the Application (the “**Application**”)² of Spirit Airlines, Inc. (“**Spirit Parent**”) and its subsidiaries (collectively, the “**Cayman Subsidiaries**” and, together with Spirit Parent, the “**Debtors**,” “**Spirit**,” or the “**Company**”), which are debtors and debtors in possession in the above-captioned chapter 11 cases (the “**Chapter 11 Cases**”), for entry of an order, pursuant to section 327(a) of the Bankruptcy Code, Bankruptcy Rules 2014(a) and 2016(b), and Local Rules 2014-1 and 2016-1, approving the employment and retention of Davis Polk as restructuring counsel for the Debtors *nunc pro tunc* to the Petition Date, pursuant to the terms set forth in the Application and in the Huebner Declaration; the Court having jurisdiction to consider the Application and the relief requested therein pursuant to 28 U.S.C. § 1334 and the *Amended Standing Order of Reference M-431* from the United States District Court for the Southern District of New York, dated January 31, 2012; and the Court having found that this is a core proceeding

¹ The debtors and debtors in possession in these chapter 11 cases, along with the last four digits of their respective employer identification numbers, are as follows: Spirit Airlines, Inc. (7023), Spirit Finance Cayman 1, Ltd. (7020), Spirit Finance Cayman 2, Ltd. (7362), Spirit IP Cayman Ltd. (4732), and Spirit Loyalty Cayman Ltd. (4752). The Debtors’ mailing address is 1731 Radiant Drive, Dania Beach, FL 33004.

² Capitalized terms used but not otherwise defined herein shall have the meanings ascribed to them in the Application.

pursuant to 28 U.S.C. § 157; and the Court having found that it may enter a final order consistent with Article III of the United States Constitution; and the Court having found that venue of the Chapter 11 Cases and related proceedings being proper in this district pursuant to 28 U.S.C. §§ 1408 and 1409; and due, proper, and adequate notice of the Application and opportunity for a hearing on the Application having been given to the parties listed therein, and it appearing that no other or further notice need be provided; and the Court having reviewed and considered the Application, the Huebner Declaration, and the Cromer Declaration; and the Court having held a hearing, if necessary, to consider the relief requested in the Application on a final basis (the “**Hearing**”); and the Court having determined that the legal and factual bases set forth in the Application, the Huebner Declaration, and the Cromer Declaration and at the Hearing, if any, establish just cause for the relief granted herein; and the Court having found that (a) Davis Polk does not hold or represent an interest adverse to the Debtors’ estates and (b) Davis Polk is a “disinterested person,” as defined in section 101(14) of the Bankruptcy Code, as required by section 327(a) of the Bankruptcy Code; and the Court having found that the relief requested in the Application being in the best interests of the Debtors, their creditors, their estates, and all other parties in interest; and all objections and reservations of rights filed or asserted in respect of the Application, if any, having been withdrawn, resolved, or overruled; and upon all of the proceedings had before the Court; and after due deliberation and sufficient cause appearing therefor,

IT IS HEREBY ORDERED THAT:

1. The relief requested in the Application is granted as set forth in this order (the “**Order**”).
2. The Debtors are hereby authorized to employ and retain Davis Polk as their restructuring counsel *nunc pro tunc* to the Petition Date in the Chapter 11 Cases, all as

contemplated by the Application and on the terms provided in the Application, the Huebner Declaration, and the Cromer Declaration, to the extent that the terms of the Application do not conflict with the terms of this Order.

3. Davis Polk is hereby authorized to render professional services, including:

- a. preparing, on behalf of the Debtors, as debtors in possession, all necessary or appropriate motions, applications, objections, replies, answers, orders, reports, and other papers in connection with the administration of the Debtors' estates;
- b. counseling the Debtors with regard to their rights and obligations as debtors in possession and their powers and duties in the continued management and operation of their businesses and properties;
- c. providing advice, representation, and preparation of necessary documentation and pleadings and taking all necessary or appropriate actions in connection with debt restructuring, statutory bankruptcy issues, post-petition financing, strategic transactions, securities laws, and real estate, environmental, intellectual property, employee benefits, business and commercial litigation, and corporate and tax matters;
- d. taking all necessary or appropriate actions to protect and preserve the Debtors' estates, including the prosecution of actions on the Debtors' behalf, the defense of any actions commenced against the Debtors, the negotiation of disputes in which the Debtors are involved, and the preparation of objections to claims filed against the Debtors' estates;
- e. taking all necessary or appropriate actions in connection with any chapter 11 plan, any related disclosure statement, and all related documents and such further actions as may be required in connection with the administration of the Debtors' estates; and
- f. acting as general restructuring counsel for the Debtors and performing all other necessary or appropriate legal services in connection with the Chapter 11 Cases.

4. Davis Polk shall apply for compensation for its services and reimbursement for any reasonable and necessary expenses and disbursements in accordance with the rates (as may be adjusted from time to time) and disbursement policies as set forth in the Application and the Huebner Declaration and in accordance with the Bankruptcy Code, the Bankruptcy Rules, the

Local Rules, and any other applicable order of the Court. Davis Polk shall make a reasonable effort to comply with the U.S. Trustee's requests for information and additional disclosures set forth in the UST Guidelines in connection with the Application and any fee application(s) to be filed by Davis Polk in the Chapter 11 Cases. All fees and expenses incurred by Davis Polk and approved by the Court shall be treated as administrative expenses under section 503 of the Bankruptcy Code.

5. The balance of the Retainer may be held by Davis Polk as security throughout the Chapter 11 Cases.

6. Davis Polk shall provide ten-days' notice to the Debtors, the U.S. Trustee, and counsel to any official committee appointed in the Chapter 11 Cases before any increases in the rates set forth in the Application are implemented.

7. The relief granted herein shall be binding upon any chapter 11 trustee appointed in any of the Chapter 11 Cases or on any chapter 7 trustee appointed in the event of a subsequent conversion of any of the Chapter 11 Cases to cases under chapter 7.

8. In the event of any inconsistency between the terms of the Application, the Huebner Declaration, the Cromer Declaration, and this Order, the terms of this Order shall govern.

9. Notwithstanding Bankruptcy Rule 6004, this Order shall be effective and enforceable immediately upon its entry.

10. The Debtors and Davis Polk are authorized to take any action necessary or appropriate to implement and effectuate the terms of, and the relief granted in, this Order without seeking further order of the Court.

11. The Court shall retain jurisdiction over any matter arising from or related to the implementation, interpretation, and enforcement of this Order.

Dated: _____, 2024
White Plains, New York

HONORABLE SEAN H. LANE
UNITED STATES BANKRUPTCY JUDGE